



# Electronics Materials / Electronic Chemicals Business Briefing (Overview)

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TSE Prime

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# Specialty Chemicals Business Sector organizational chart

- We are currently generating synergies among the following five businesses:

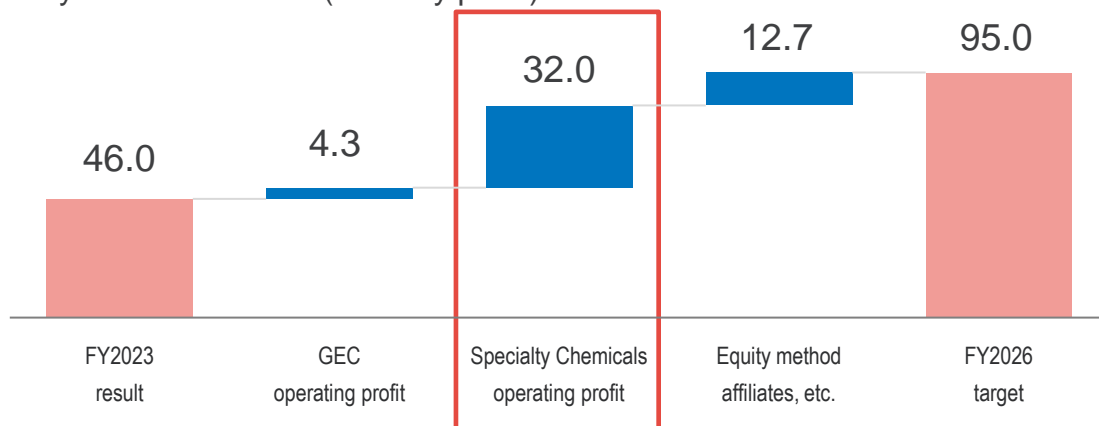


# Medium-term Management Plan Grow UP 2026



	FY2023 results	FY2026 targets
Net sales	813.4 billion yen	850.0 billion yen
Operating profit	47.3 billion yen	85.0 billion yen
Operating profit margin	5.8%	10% or higher
Ordinary profit	46.0 billion yen	95.0 billion yen
EBITDA	84.9 billion yen	150.0 billion yen
ROE	6.1%	9% or higher
ROIC	3.3%	8% or higher

Analysis of differences (ordinary profit)



## Strategy of focusing on Uniqueness & Presence (U&P) businesses

### Three ICT businesses = Growth drivers

- Electronics Materials
- Inorganic Chemicals (EL Chemicals, etc.)
- Optical Materials

- Methanol
- Energy resources and environment
- POM
- MXDA / aromatic aldehydes
- Polymer materials

## Targets for Specialty Chemicals FY2026

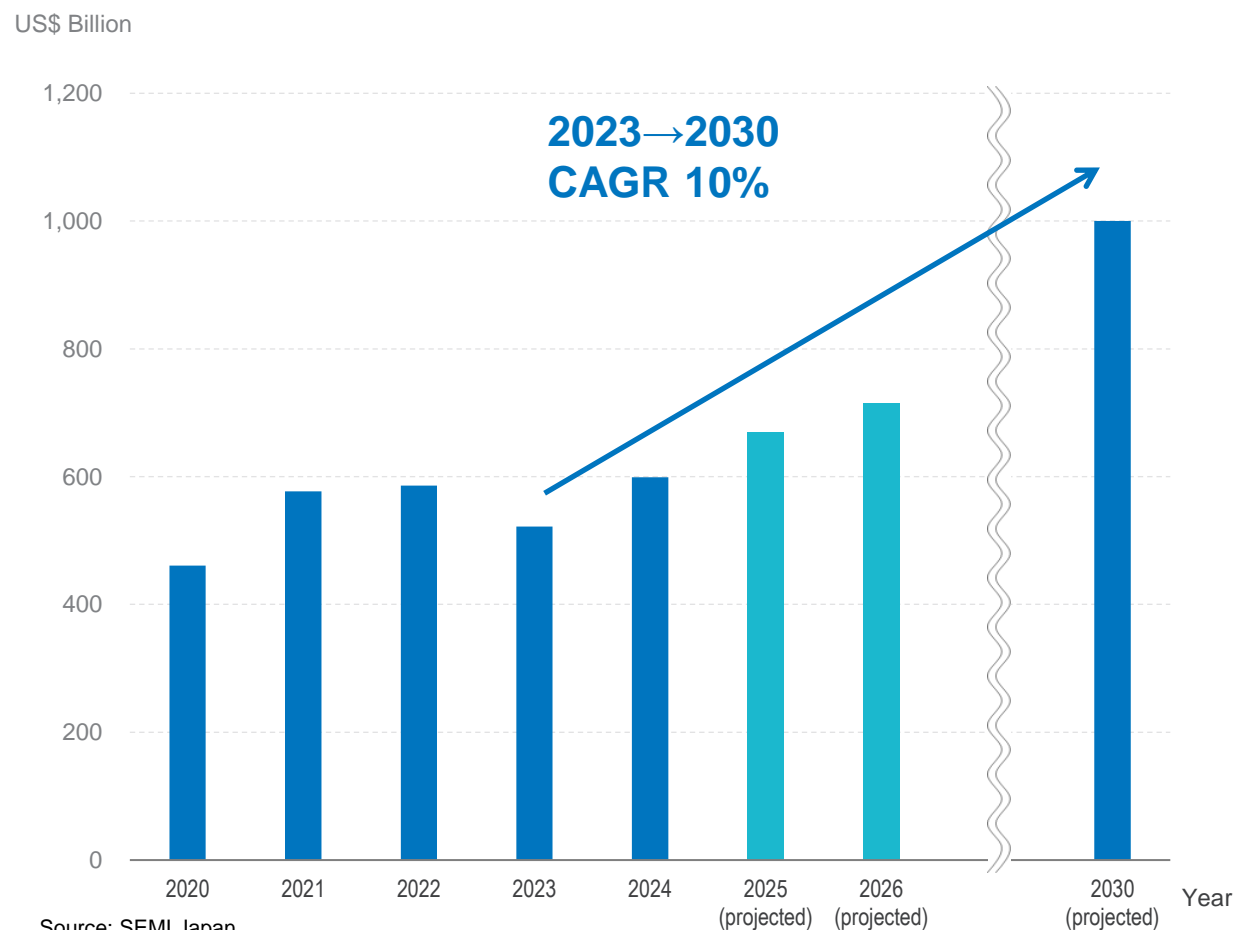
	FY2023 results	FY2026 targets	Difference
Net sales	409.2 billion yen	490.0 billion yen	+80.8 billion yen
Operating profit	33.0 billion yen	65.0 billion yen	+32.0 billion yen
Ordinary profit	38.6 billion yen	65.0 billion yen	+26.4 billion yen
EBITDA	57.9 billion yen	100.0 billion yen	+42.1 billion yen



# Global semiconductor market forecasts

- Growth in the semiconductor market supports the progress of the three ICT businesses that constitute our growth drivers: Electronics Materials, EL Chemicals, and Optical Materials.

## Global semiconductor market forecasts



## Plan for FY2026: Net sales 50% above 2023 figures

